

This certificate is awarded to

VARBI ROY

for having successfully completed the

**United Board Fellows Program
SMU Leadership Seminar 2023**

20 November 2023 to 23 November 2023



A handwritten signature in black ink, appearing to read "Eddie Tritton".

Eddie Tritton
Executive Director, Executive Development
Singapore Management University

A handwritten signature in black ink, appearing to read "Pareena Gupta Lawrence".

Pareena G. Lawrence
President
United Board for Christian Higher Education in Asia



REF: 20231307219566