

This certificate is awarded to

**Varbi Roy**

for having successfully completed the

**United Board Fellows Program  
SMU Leadership Institute**



A handwritten signature in black ink, appearing to read 'Eddie Tritton'.

**Eddie Tritton**

Executive Director, Executive Development  
Singapore Management University

A handwritten signature in black ink, appearing to read 'Wong Wai Ching Angela'.

**Wong Wai Ching Angela**

Vice President for Programs  
United Board for Christian Higher Education in Asia

